Powering the energy frontier

he City of East Grand Forks,
Minnesota, the University of
Nebraska-Lincoln and the
North Dakota School for the
Deaf are just some of the customers that
rely on WAPA's Upper Great Plains region
for reliable hydropower in the Midwest.
Whether the need is for lighting city streets



or providing power to local businesses, our goal is to keep our cost-based rates and our customers' rates competitive in the markets we serve. UGP is one of

four regions within Western Area Power Administration, a federal power marketing administration. WAPA sells wholesale power and bulk wholesale transmission to local utilities, which then provide the power to more than 40 million Americans. UGP employees work around the clock to keep bulk power moving through the interconnected transmission system so that electricity ultimately reaches your home or business.

Delivering power

Upper Great Plains carries out WAPA's mission in Montana, North Dakota, South Dakota, Nebraska, Iowa and Minnesota. Annually we sell more than 10 billion kilowatt-hours of firm power generated from eight dams and powerplants of the Pick-Sloan Missouri Basin Program—Eastern Division. This power can serve more than 2 million households annually. We deliver this hydropower through 130 substations and across almost 8,000 miles of transmission lines, which are connected with other regional transmission systems and groups.

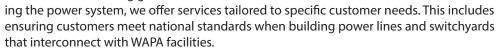
To keep power moving through the system, we rely on dispatchers in our Operations office in Watertown, South Dakota, to reliably deliver the power to our customers in our six-state area. We also rely on maintenance crews to keep the power lines and equipment working properly.



Providing services

In Upper Great Plains, we sell and deliver firm hydropower to rural electric cooperatives, cities and towns, public utility districts, irrigation districts, state agencies and Native American tribes. Although our region covers WAPA's largest geographic service territory—378,000 square miles of sweeping prairie and fertile farmland—we are committed to personally visiting customers at every opportunity. We recognize the importance of understanding our customers' individual circumstances and valuing their business.

In addition to selling generation and maintain-



To serve our customers, we work from more than 20 duty stations throughout the region. We keep the power flowing while ensuring environmental protection, employee safety and system security; managing day-to-day administrative tasks; operating and maintaining the transmission system; administering contracts; and setting rates.



Facing the future

As the electric utility industry continues to experience restructuring and increased competition, we will keep building on our products and services to respond to customers' changing needs.

We continually look for ways to increase customer involvement while eliminating unnecessary requirements. Our customer service representatives go the extra mile to visit face to face with new customers. These representatives inform customers about the services WAPA offers.

We also seek ways to more closely partner with customers and the generating agencies to improve reliability and decrease costs. One example is our partnership with Basin Electric, East River Power Cooperative and Northwest lowa Power Cooperative, which allows each of us to share the use of communication facilities for system control.

Enhancing relationships with our customers and improving service will shape our future in Upper Great Plains. We look forward to building upon our existing relationships and creating new ones.



Upper Great Plains Regional Office P.O. Box 35800 Billings, MT 59107-5800 wapa.gov/regions/UGP





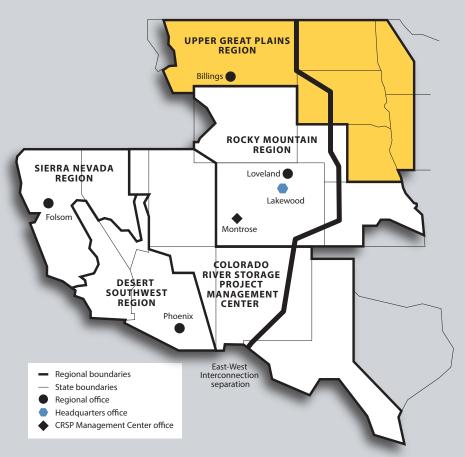
Upper Great Plains Region estern Area Power Administration was established in
December 1977, under the Department of Energy Organization
Act, to market and transmit federal hydroelectric power in
15 central and western states. We operate and maintain our more than
17,000 circuit-mile transmission system from four regional offices: Sierra
Nevada in Folsom, California; Upper Great Plains in Billings, Montana; Desert
Southwest in Phoenix, Arizona; and Rocky Mountain in Loveland, Colorado.
We market power from these regions and the Colorado River Storage Project
Management Center in Montrose, Colorado. Our Headquarters office is in
Lakewood, Colorado.

Learn more about WAPA at wapa.gov

Our mission

Safely provide reliable, cost-based hydropower and transmission to our customers and the communities we serve

WAPA's service area



WAPA's Upper Great Plains region manages transmission facilities in Montana, North Dakota, South Dakota, Nebraska, Minnesota and Iowa, and markets power from the Pick-Sloan Missouri Basin Program—Eastern Division. UGP transmission facilities are functionally controlled by the Southwest Power Pool. UGP manages the transmission operations control center in Watertown, South Dakota.